


Haringey Council

Report for:	Corporate Committee 27 th September 2012	Item Number:	
Title:	Tottenham Regeneration Programme – Governance and Financial Monitoring Arrangements		
Report Authorised by:	Lyn Garner – Director Place and Sustainability 		
Lead Officer:	Adam Hunt – Tottenham Regeneration Programme		
Ward(s) affected: White Hart Lane; Northumberland Park; Bruce Grove; Tottenham Hale; Tottenham Green; Seven Sisters; St Ann's; West Green	Report for Key/Non Key Decisions: n/a		

1. Describe the issue under consideration

1.1 On the 28th June 2012, the Corporate Committee approved the Council's draft Annual Governance Statement for 2011/12. As part of this, it was agreed that there should be a report to the September 27th Corporate Committee meeting setting out the progress on establishing governance structures and financial monitoring arrangements to deliver the agreed outcomes and objectives of the regeneration programme for Tottenham following the riots of August 2011.

2. Cabinet Member introduction

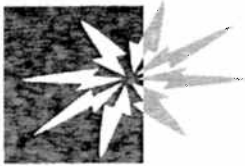
2.1 Not applicable

3. Recommendations

3.1 That the Corporate Committee review and notes the governance and financial monitoring arrangements in place for the Tottenham Regeneration Programme.

4. Other options considered

4.1 Not applicable



5. Background information

5.1 Following the August 2011 riots, the Council, its partners, local communities and businesses have been working together to restore confidence in Tottenham and to develop plans and proposals for its regeneration and transformation. This culminated in the publication of A Plan for Tottenham on the 15th August which set out our ambitions for Tottenham through to 2025.

5.2 On 20th December 2011 Cabinet approved the governance arrangements for the overall regeneration programme for Tottenham. These arrangements are explained in detail in appendix 1. It should be noted that these governance arrangements do not replace the Council's standard decision making and authorisation procedures i.e. key decisions are the responsibility of Cabinet or the Leader, or where appropriate delegated to the Cabinet Member for Economic Development and Social Inclusion.

5.3 On 7th February 2012 Cabinet approved the £41m funding and investment package for Tottenham that had been agreed between Haringey Council and the Mayor of London to support the first phase of the regeneration programme. This funding package covered five priority programmes of investment:

- Investment in North Tottenham and Northumberland Park
- Supporting growth on Tottenham High Road
- Opportunity Investment Fund for land assembly and partnerships to initiate commercial and residential developments on the High Road and Tottenham Hale
- Employment and skills programme
- An Employment and Enterprise Centre at 639 High Road.

The report to Cabinet also set out the relevant approvals for agreements of Mayoral funding and the mechanism for allocating this funding to specific projects. These are summarised in appendix 2.

5.4 Cabinet on 7th February (in a separate report) also approved revenue funding for the Tottenham Regeneration Programme (staffing and expenditure budget.)

5.5 Now that the Plan for Tottenham has been prepared, the role of the Task Force in the governance is to be reviewed. The Tottenham Task Force has completed its role to oversee, advise and challenge and other arrangements to oversee taking forward the regeneration of Tottenham will be considered. Any change to the Governance will be reported to Cabinet.

6. Comments of the Chief Finance Officer and financial implications

A revenue budget of £700,000 per annum for taking forward Tottenham work was agreed as part of the 2012/13 budget process. This is largely staffing in nature. Monitoring of this budget follows existing Council procedures in that a monthly monitoring meeting is held between the budget holder and finance staff to identify any significant variances. The resulting position is then entered on SAP and forms part of the wider Place and sustainability budget monitoring return, which is agreed by the Departmental Management team and then presented to the Chief executive's monitoring meeting on a monthly basis before being included in the quarterly budget monitoring report to Cabinet. For period 1 for 2012/13 there was no significant variance projected on this budget.



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With respect to the capital funding outlined in Appendix 2, externally funded capital budgets are loaded on to SAP once the relevant signed grant agreement has been received. Council funded elements of the capital programme were agreed by full Council as part of the 2012-13 budget process and thus already forms part of the existing capital budget. These are monitored in the same way as revenue budgets as outlined above.

In addition to the standard Council budget monitoring practice, regular monitoring reports on both the revenue and capital position go to the Tottenham Delivery Board which includes GLA representation. Any significant items of expenditure would be discussed and approved by this Board. The day to day project management and monitoring of capital spend is overseen by a Tottenham capital projects board.

7. Head of Legal Services and legal implications

7.1 Whilst it is commendable that the Tottenham Task force and the Delivery Board comprise a wide range of interests, the fact that they are not comprised entirely of Cabinet members means that neither body may exercise the Council's executive functions which remains vested in the Leader and the Cabinet. There are no other immediate legal implications arising from this report

8. Equalities and Community Cohesion Comments

8.1 This report deals with the governance and financial monitoring arrangements for the Tottenham regeneration programme. This programme seeks to encourage investment and renewal in some of the most deprived districts of Haringey and therefore assists with the Council's duty to promote equality of opportunity under the Equality Act 2010. Ensuring that the Council has robust governance and financial monitoring arrangements in place is a key part of ensuring that the programme can deliver improvements to this area of the borough.

8.2 An Equalities Impact Assessment (EqIA) was carried out on A Plan for Tottenham. A Delivery Plan is being developed that will set out the key activities, developments and projects needed to deliver A Plan for Tottenham and this will also be subject to a full EqIA.

9. Head of Procurement Comments

9.1 Not applicable

10. Policy Implication

10.1 Not applicable

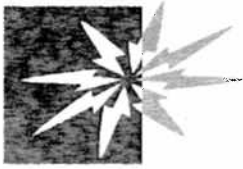
11. Use of Appendices

11.1 Appendix 1. Governance, reporting and authorisation processes

11.2 Appendix 2. Overview of Funding package

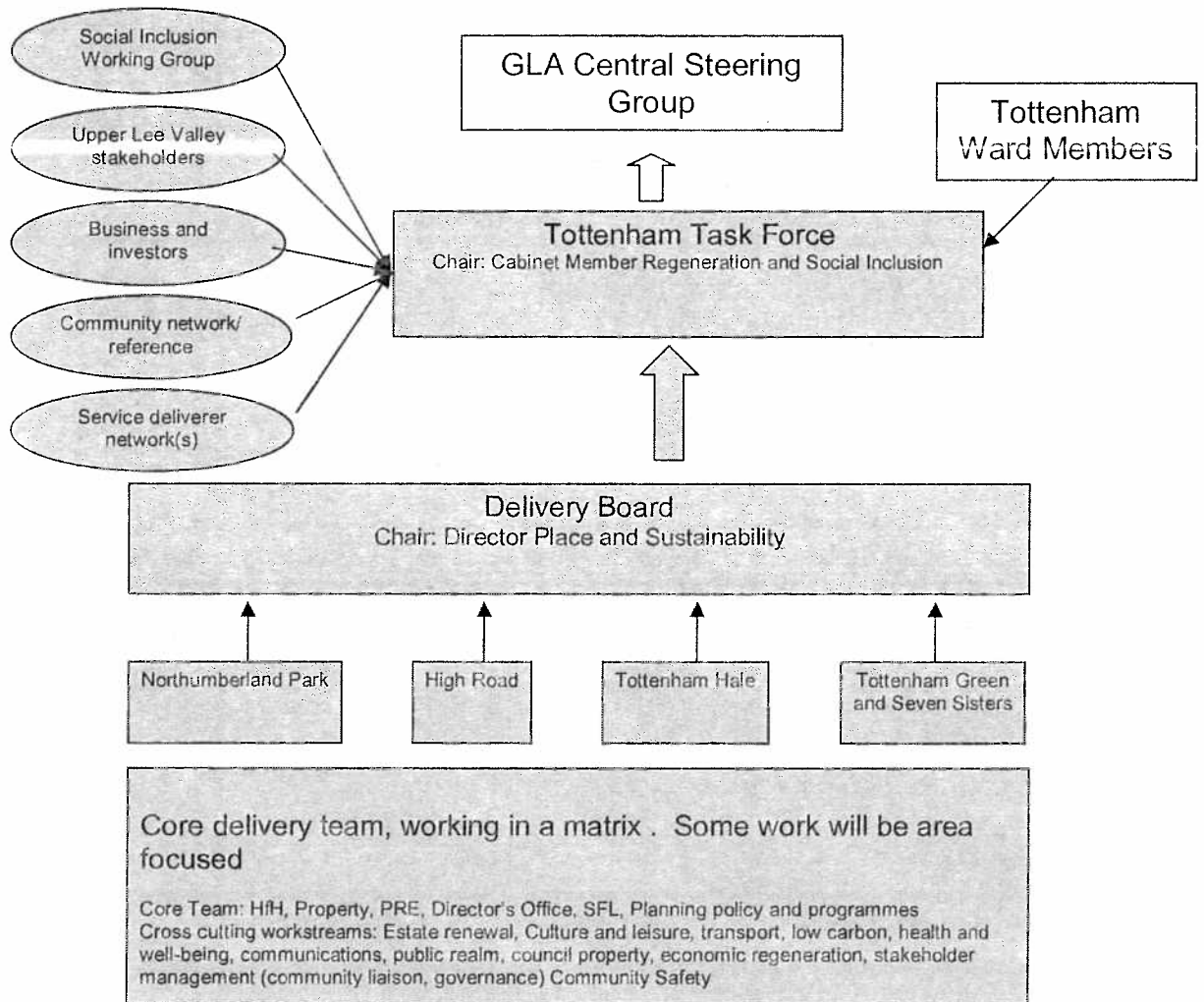
12. Local Government (Access to Information) Act 1985

12.1 Not applicable



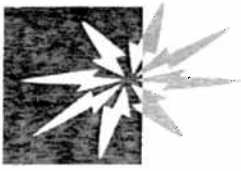
Appendix 1. Governance, reporting and authorisation processes

The diagram below sets out the governance arrangements for the Tottenham Regeneration Programme agreed by Cabinet on the 20th December 2011.



GLA Central Steering Group

Chaired by Kit Malthouse (formerly Sir Peter Rogers), Mayoral Advisor, and involving senior business champion(s), this body makes decisions on Mayoral Regeneration Funding (MRF), agrees delivery plans and oversees the programme management of programmes funded by MRF



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in the boroughs of Enfield, Haringey and Croydon. These processes are supported by a central team of officers led by Fiona Fletcher Smith (GLA Executive Director of Development and Environment); including planning, TfL and HCA support as well as GLA economic policy and capital project teams.

Sir Stuart Lipton was appointed by the Mayor to be his 'Champion for Tottenham' and he sits on the Tottenham Task Force. The GLA Executive Director of Development and Environment sits on the Tottenham Task Force and feeds back to the GLA Central Steering Group.

Tottenham Taskforce

Chaired by Cllr Alan Strickland, this group has provided advice, support and challenge as the Council has developed its 'Plan for Tottenham' as well as for key regeneration projects and schemes that have come forward. The membership of the Taskforce is:

- Cllr Alan Strickland - Chair of Tottenham Taskforce and Cabinet Member for Regeneration
- Cllr Claire Kober, Leader of Haringey Council
- Cllr Bernice Vanier, Cabinet Member for Communities
- Sir Stuart Lipton, Mayor of London's Tottenham Champion
- David Lammy, MP for Tottenham
- Fiona Fletcher-Smith, Executive Director Development and Environment Greater London Authority
- Paul Head, Principal of the College of Haringey, Enfield and North East London (CHENEL)
- Andrew Campling, Chair of Haringey Business Board
- Paul Finch, Chair of Design Council Commission for Architecture and the Built Environment
- Tony Travers, London School of Economics
- Brian Boylan, Chairman, Wolff Olins
- Matthew Girt, Head of Strategic Development, Diocese of London
- Lyn Garner, Director of Place and Sustainability, Haringey Council
- Anne Lippitt, Project Director Tottenham

The main responsibilities of the Taskforce have been to:

1. Oversee the preparation of 'A Plan for Tottenham.'
2. Hold the Delivery Board to account in the delivery of coherent and coordinated physical and cross cutting social and economic programmes, ensuring outcomes are achieved.



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3. Oversee the implementation of the Mayor's Funding Programmes for Tottenham including the Outer London Fund.
4. Take responsibility to ensure meaningful engagement with local residents and businesses and to be accountable to stakeholder groups.
5. Drawn down on high level expertise to inform the development of the Strategy and its implementation.
6. Promote and champion the area.

The Taskforce has convened 11 times since its inception meeting on the 8th December 2011. It is important to note that the Taskforce itself has no decision making powers or budget; these are discharged in the normal way through the Council and GLA decision and budget making processes.

Delivery Board

This board oversees the delivery of physical area programmes and cross-cutting social and economic programmes. It ensures coherence and coordination across all work; resolving issues and risks escalated, is accountable for resource allocation and leads on seeking resources to ensure the viability of projects. The Delivery Board meets fortnightly and is accountable to the Task Force and Cabinet. To ensure effective joined up working, the board includes representatives from the GLA. Its membership has been refreshed over the last 6 months and comprises officers from Haringey and the GLA.

Further to these two overarching boards governing the regeneration programme, three specific area boards / groups have been set up to steer key area specific regeneration projects.

Northumberland Park Project Board

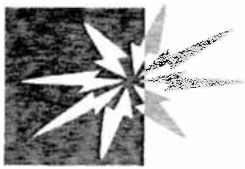
A Plan for Tottenham identifies clearly Northumberland Park as a priority area for change and improvement. To support this change, Arup have been commissioned to develop a Master Plan for part of Northumberland Park (the High Road West area identified in the map below) as well as an investment strategy for the wider Northumberland Park area (they are also leading on studies and regeneration projects across the whole Tottenham area.) Arup are working with a number of other organisations, including Jones Lang LaSalle (property and finance specialists) and Useful Simple (community engagement specialists) to deliver this programme of work.

Overseeing and steering these specific projects is the Northumberland Park Project Board. This board convenes local ward Councillors, Council officers and key local stakeholders and ensures that the development of the master plan and investment strategy is co-ordinated and reflects local priorities, concerns and aspirations.

Two further groups have been established to oversee the Growth on the High Road projects.

Tottenham Green Stakeholder Group

This Group has been established to oversee the public realm works to Tottenham Green. It is chaired by Councillor Watson and comprises ward councillors, local stakeholders adjoining the Green and representatives from local residents and the Traders partnership. The GLA is also represented.



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Bruce Grove Stakeholder Group

This Group has been established to oversee the public realm improvement works in the Bruce Grove area and is chaired by Councillor Mc Namara. It comprises local ward Councillors, representatives from the traders partnership and local traders, representatives from residents' associations and officers from the GLA, Network rail and Transport for London (TfL) are invited to the meetings.

Capital Projects Board

This is an officer board established to oversee the project management of all the capital schemes in Tottenham and to monitor capital spend.

Appendix 2. Overview of Funding Package

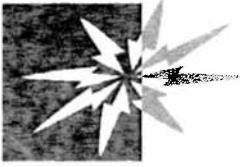
A report to Cabinet on the 7th February set out the funding package agreed by Haringey Council and the Mayor of London to support a first phase of regeneration activity in Tottenham. These funding packages are set out below.

Project	GLA funding (inc. capital / revenue)	Council match funding	Other match funding
1. North Tottenham / Northumberland Park	£18m	£9m	-
2. Growth on the High Road	£2.5m	£200k	£145k (from English Heritage, Diocese of London & Design for London)
3. Opportunity Investment Fund	£3m	£1m	-
4. Employment and Skills	£1.5m	£1.5m	£1.5m (from private sector)
5. 639 High Road	£3m	-	-
Total	£28m	£11.7m	£1.645m

Table 1. Funding and investment packages

Agreements for Mayoral funds will be paid to the Council : The Cabinet agreed to authorise the Directors of Place and Sustainability and Corporate Resources, in consultation with the Leader of the Council, to sign all necessary grant funding agreements with the Mayor of London for Mayoral funds that will be passed to the Council for investment in Tottenham.

Most of the projects, 1 -4 above are funded through monies being vired to the Council and are subject to a grant funding agreement. Item 5 is funded directly by the GLA. The grant funding agreement contains templates for the submission of financial and project performance monitoring to be submitted quarterly and templates for self evaluation which will be completed at the conclusion of each project.



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